ANNUAL REPORT

OF THE

PRESIDENT OF THE BOARD OF TRUSTEES

OF THE

WAR MEMORIAL

OF

SAN FRANCISCO

JANUARY 8, 1948

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CITY AND COUNTY OF SAN FRANCISCO

ELMER E. ROBINSON
Mayor

BOARD OF TRUSTEES
OF THE
WAR MEMORIAL OF SAN FRANCISCO

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RALPH J. A. STERN

*Confirmed January 6, 1947 vice himself
**Confirmed January 6, 1947 vice Alvin Gerlack
***Confirmed January 6, 1947 vice Walter Leonetti

WAR MEMORIAL STAFF

EDWARD J. SHARKEY, *Managing Director*

E. LAWRENCE GEORGE, *Secretary to the Board*

WAR MEMORIAL OPERA HOUSE

San Francisco, California
January 8, 1948

To the Honorable Elmer E. Robinson
Mayor City and County of San Francisco
and to the Board of Trustees of the
War Memorial of San Francisco

Gentlemen,

The following is my report as President of the Board of Trustees of the War Memorial of San Francisco for the year 1947.

I consider it an honor to have been privileged to serve as President of this Board and it has given me a great deal of pleasure to have been of service to our beloved City of San Francisco in helping in this way to carry on the purposes of the War Memorial, which are, to honor the memory of the soldiers, sailors, marines, and others who brought imperishable glory to San Francisco by their splendid contributions to the winning of the wars of our Country, and to give to the citizens of San Francisco a place for the enjoyment of the arts, music, and opera.

The War Memorial of San Francisco consists of two buildings, the Veterans' Building, and the Opera House, and was first conceived in 1918 by several groups of patriotic citizens who collected by public subscription, the sum of two and one half millions of dollars, which sum was subsequently increased to six and one half millions of dollars by money derived from bond issues. The fund was then placed in a trust to be managed by the Board of Trustees of the War Memorial of San Francisco which consists of eleven members appointed by the Mayor, subject to confirmation by the Board of Supervisors, for terms of six years.

The Deed of Trust names the following organizations as direct beneficiaries, the San Francisco Posts of the American Legion, the San Francisco Art Association, and the Musical Association of San Francisco. There are certain require-

WAR MEMORIAL VETERANS' BUILDING

ments and limitations in the Trust that is the duty of the Board of Trustees to carry out.

The Executive Staff of the Board of Trustees consists of Mr. Edward Sharkey, Managing Director; Mr. E. Lawrence George, Secretary, and one clerk. Mr. Sharkey has made himself invaluable by becoming familiar with the operations of these buildings and with similar buildings in other cities. Mr. George has been Secretary of the Board for about eighteen months and carries on his work in an excellent manner, also assisting the Managing Director at various times. The position of Managing Director is a very trying one, it is a position carrying a tremendous responsibility, a large amount of Public Relations work and due to the bookings at night, Sundays and on holidays entails long hours. The Managing Director is not only responsible for the maintenance of the buildings, but is also charged with the makings of Opera House bookings, he has the responsibility of assuring the highest type of musical presentations and other type of programs, and is charged with the proper operations of the Opera House during these programs. He has proved invaluable to the Board of Trustees, and carries out his various tasks in a most capable and efficient manner, the War Memorial and the City of San Francisco are fortunate in having Mr. Sharkey as Director. The clerk has only recently been appointed and it is hoped that she remain in the office as she appears very capable and is doing her work in a satisfactory manner. Due to the increased office work a second clerk is urgently needed.

The Veterans' Building, and the Opera House were used by the United Nations Conference on International Organization during the period of April 25, 1945 to June 26, 1945, and in commemoration of this historical event the United States Department of State presented to the City and County of San Francisco two bronze plaques which were placed in the respective buildings and unveiled on December 30, 1947, in the presence of many of the consular representatives of the fifty Nations participating in the conference, and other distinguished citizens and dignitaries.

OPERA HOUSE FOYER

VETERANS' BUILDING

Because of the creation of so many new veteran organizations and posts resulting from World War II, the Veterans' Building is very much overcrowded and many posts and patriotic organizations are meeting in rented quarters. Approximately three hundred veteran and patriotic organizations regularly meet in this building. They include Posts of the American Legion, and Auxiliary; Daughters of the American Revolution; The United Spanish War Veterans, and Auxiliary; The Veterans of Foreign Wars of the United States, and Auxiliary; The Military Order of the Purple Heart, and Auxiliary; The Disabled American Veterans; The Gold Star Mothers; The Sons of the American Legion; The Sons of Spanish American War Veterans; Daughters of '98, and many others. The number of people using the Veterans' Building during the past year has been estimated at over seven hundred thousand.

A great many suggestions have been heard that a movement be started for the erection of an addition to the Veterans' Building along the same architectural lines as the present building, on land to be acquired by the City, on the west side of Franklin Street, between Grove and McAllister Streets. This building could be so designed that it could be utilized by the Veterans and other patriotic groups, as well as other City offices and Courts.

The first three floors of the Veterans' Building are occupied and used exclusively by the Veterans and other patriotic organizations. On the first floor is located the auditorium, with a seating capacity of approximately eleven hundred, which in addition to its use by Veterans, is at times available for rent to other organizations for dances, shows, etc. Also on the first floor are located the headquarters and offices of the various veteran organizations, and the administrative office of the Board of Trustees. With the exception of the club rooms, and the beautiful Green Room, utilized as a library, and writing room, on the second floor, the second and third floors are given over to meeting halls.

THE GALLERIES — SAN FRANCISCO MUSEUM OF ART
4th Floor, Veterans' Building

SAN FRANCISCO MUSEUM OF ART

The fourth floor of the Veterans' Building is entirely used by the San Francisco Museum of Art for the display and exhibition of fine paintings, statuary, and other objects of art, and for the maintenance of an Art Gallery and Museum of Fine Arts.

Many exhibitions were held during the year and the efforts of the San Francisco Museum of Art were greatly appreciated by the general public as evidenced by the thousands of people who visited the Museum.

There has been appropriated by the Board of Supervisors, the sum of $132,000.00 for the purpose of renovating and making various additions and structual changes in the Art Museum section of the building which will increase the facilities.

OPERA HOUSE

The people of San Francisco are more and more realizing that we have the most magnificent and beautiful opera house in the United States and that it has become the center of musical activities of the Pacific Coast, if not of the Nation, where can be seen and heard practically all of the leading artists of the World. The bookings have increased from thirty in 1933 to two hundred and forty-six in 1947. The revenues have increased during the same period from $24,846.75 to $113,902.48 as shown elsewhere in this report.

This is due primarily to the care exercised in the selection of bookings, and to the good work of the San Francisco Opera Association, Gaetano Merola, General Director, which has just completed twenty five years of opera in San Francisco, and the Musical Association of San Francisco, Lenora Wood Armsby, President and Managing Director, which gives us those wonderful symphony concerts by the San Francisco Symphony Orchestra, Pierre Monteux, Conductor.

The opera house bookings during the past year, which were an increase over prior year, included: Grand Opera

CAPACITY AUDIENCE — OPERA HOUSE

Performances; Symphony Concerts; Concerts; Ballet Performances; San Carlo Opera Company Performances; Miscellaneous.

MAJOR IMPROVEMENTS

Recovering of all awnings on War Memorial Opera House and Veterans' Building.

Repair of fire system water tanks.

Cleaning of all gild ornamentation, ceiling and walls of Opera House Theatre and Foyer.

Installation of signs above entrance of offices on first floor of Veterans' Building.

Alterations in room 104 and 106 of Veterans' Building.

Installation of fluorescent lights in various rooms of the Veterans' Building.

Alterations to entrance between kitchen and room 1 in basement of Veterans' Building.

Alterations to San Francisco Museum of Art, fourth floor, Veterans' Building.

Cleaning and repairing of drapes in various sections of the Opera House.

Repair various sections of roof of Opera House.

Repair of miscellaneous furniture in Opera House and Veterans' Building.

FINANCES

Following is a table of receipts from 1932 to 1947, and a statement of cash receipts and disbursements for the Fiscal year 1946-1947. Also a list of securities held in the Panama-Pacific International Exposition Fellowship Trust Fund for a scholarship or aid of a student in the University of California.

1932 - 33	$ 24,846.75
1933 - 34	33,124.59
1934 - 35	41,689.84
1935 - 36	38,075.82
1936 - 37	42,081.30
1937 - 38	45,804.28
1938 - 39	40,313.87
1939 - 40	48,970.10
1940 - 41	50,862.74
1941 - 42	45,959.72
1942 - 43	47,010.07
1943 - 44	66,348.15
1944 - 45	97,854.03
1945 - 46	78,666.54
1946 - 47	113,902.48

Respectfully submitted,

DAN S. HEWITT
President

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS

FISCAL YEAR 1946-47

Revenues:	Total	Opera House	Veterans' Building	Art Museum
Basic Rentals	$ 92,911.39	$ 92,911.39		
Percent, Above Basic	9,640.92	9,640.92		
Rehearsals	50.00	50.00		
Office Rentals	2,400.00	2,400.00		
Concessions	3,481.20	3,481.20		
Vending Machines	70.49	40.58	$ 29.91	
Service Charges	4,955.00		4,955.00	
Fixed Charges	100.00			$ 100.00
Miscellaneous	293.48	293.48		
Total Revenues	$113,902.48	$108,817.57	$ 4,984.91	$ 100.00

Expenditures:				
Permanent Salaries	$113,150.45	$ 45,196.92	$56,741.14	$11,212.39
Overtime	12,145.05	8,020.73	4,124.32	
Temporary Salaries	8,446.43	5,134.19	2,708.19	604.05
Wages	23,397.27	18,719.75	4,677.52	
Contractual Services	4,810.24	3,060.20	1,750.04	
Heat, Light & Power	23,363.30	9,852.70	6,707.66	6,802.94
Materials & Supplies	5,943.78	3,041.70	2,540.75	361.33
Bldg. Improvements	798.36		798.36	
Pub. Lia. Ins. Prem.	1,644.82	772.41	772.41	100.00
Services, other depts.	7,996.07	2,628.97	5,367.10	
Res. Fund Expend.	3,245.87	1,622.93	1,622.94	
Scavenger Services	607.56	303.78	303.78	
Aux. Fire Alarm Ser.	780.00	528.00	252.00	
Total Expenditures	$206,329.20	$ 98,882.28	$88,366.21	$19,080.71
		$187,248.49		
Expenditures Exceed Revenues	$ 92,426.72		$83,381.30	$18,980.71
Revenues Exceed Expenditures		$ 9,935.29		
			$73,446.01	

APPENDIX

PANAMA - PACIFIC INTERNATIONAL EXPOSITION MEMORIAL FELLOWSHIP TRUST BOND HOLDINGS

Bond No.	Name on Bonds	Int. Rate	Maturity	Par Value
1772	So. Pacific - S. F. Terminal.	4 %	4/1/50	1,000.00
2278	So. Pacific - S. F. Terminal.	4 %	4/1/50	1,000.00
7305	City of New York.....	3½%	5/1/54	750.00
111	City of New York.....	3½%	5/1/54	250.00
80701	Central Pacific Rwy. Co...	4 %	8/1/49	1,000.00
7407	No. Indiana Pub. Serv. Co.	3⅛%	8/1/73	1,000.00
7408	No. Indiana Pub. Serv. Co.	3⅛%	8/1/73	1,000.00
L-M3209	Pacific Gas & Elec. Co.....	3 %	6/1/74	1,000.00
L-M3210	Pacific Gas & Elec. Co.....	3 %	6/1/74	1,000.00
L-M3211	Pacific Gas & Elec. Co.....	3 %	6/1/74	1,000.00
L-M3212	Pacific Gas & Elec. Co.....	3 %	6/1/74	1,000.00
L-M3213	Pacific Gas & Elec. Co.....	3 %	6/1/74	1,000.00
TM26-024	Southwestern Tel. Co.....	2¾%	10/1/85	1,000.00
TM26-025	Southwestern Tel. Co.....	2¾%	10/1/85	1,000.00
TM26-026	Southwestern Tel. Co.....	2¾%	10/1/85	1,000.00
TM26-027	Southwestern Tel. Co.....	2¾%	10/1/85	1,000.00
				$15,000.00

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